

## INTEVAC INC

### FORM 8-K (Current report filing)

### Filed 12/09/10 for the Period Ending 12/09/10

Address 3560 BASSETT STREET

SANTA CLARA, CA, 95054

Telephone 4089869888

CIK 0001001902

Symbol IVAC

SIC Code 3559 - Special Industry Machinery, Not Elsewhere Classified

Industry Industrial Machinery & Equipment

Sector Industrials

Fiscal Year 12/31

### SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

### FORM 8-K

### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

**December 9, 2010** 

**Date of Report (date of earliest event reported)** 

## INTEVAC, INC.

(Exact name of Registrant as specified in its charter)

State of California					
(State or other jurisdiction					
of incorporation or organization	ı				

#### 0-26946

(Commission File Number)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

94-3125814 (IRS Employer

of incorporation or organization,		Identification Number)
_	3560 Bassett Street Santa Clara, CA 95054	
	(Address of principal executive offices)	
_	(408) 986-9888	
	(Registrant's telephone number, including area code)	
	N/A	
	(Former name or former address if changed since last report)	
Check the appropriate box below if the following provisions:	e Form 8-K filing is intended to simultaneously satisfy the filing oblig	ation of the registrant under any of
☐ Written communications pursua	nt to Rule 425 under the Securities Act (17 CFR 230.425)	

### Item 7.01 Regulation FD Disclosure

Please find the December 2010 Barclays Capital Global Technology Conference Presentation attached as Exhibit 99.1. This Current Report on Form 8-K and the attached exhibit are furnished to, but not filed with, the Securities Exchange Commission ("SEC") and shall not be deemed to be incorporated by reference into any of the Company's filings with the SEC under the Securities Act of 1933, as amended, or the Exchange Act of 1934, as amended.

### Item 9.01. Financial Statements and Exhibits

(c) Exhibits

99.1 Barclays Capital Global Technology Conference Presentation

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

INTEVAC, INC.

Date: December 9, 2010

/s/ JEFFREY ANDRESON

Jeffrey Andreson Executive Vice President, Finance and Administration, Chief Financial Officer, Treasurer and Secretary



# INTEVAC

## **Cautionary Disclaimer**

During the course of this presentation, we will comment upon future events and may make projections about our future financial performance, including statements related to our expected sales, product shipments and acceptance, gross margin, operating expense, profit, cash flow and income tax expense. We will discuss our business strategy, our products, the markets our products address, our position in those markets, expected market acceptance of those products and production capacity. We wish to caution you that these are forward looking statements that are based upon our current expectations, and that actual results could differ materially as a result of various risks and uncertainties. including, without limitation, the following: inability to develop and deliver new products as planned; inability to accurately forecast the demand for our products and services; the possibility that orders in backlog may be cancelled, delayed or rescheduled; inability to achieve gross margin and expense goals and other risk factors discussed in documents filed by us with the Securities and Exchange Commission, including our Annual Report on Form 10-K and Quarterly Reports on Form 10-Q. We undertake no obligation to update the forward-looking statements made during this presentation.

## **Multiple Growth Drivers**



### **Equipment Business**

### **Hard Drive Media**

- Market Share Leader
- New Systems Needed to Support Growth
- New Media Technologies Drive Significant Opportunities

# Photovoltaic Cell Manufacturing and Inspection Equipment (New Served Market)

- Leveraging High Productivity Platform and Process Technology Portfolio for Silicon and Thin Film Cells
- Leveraging Photonics Business Unique Sensor Technology for High Speed Cell Inspection

### **Photonics Business**

- Digital Low-Light Sensor Technology Leader
- Military Transitioning from Analog to Digital
- Products and Programs
   Ramping to Drive Ongoing

   Revenue Growth

## **Industry Leader with World Class Products**



### Media Technology Leader



- Shipped 1<sup>st</sup> Two Patterned Media Pilot Systems 2009
- Opportunity for Market Share Gains

### **World Class Platform**

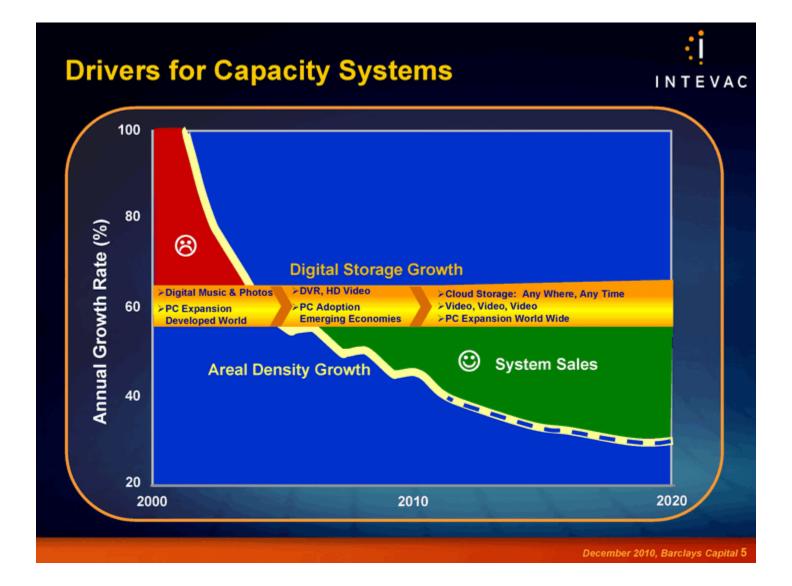


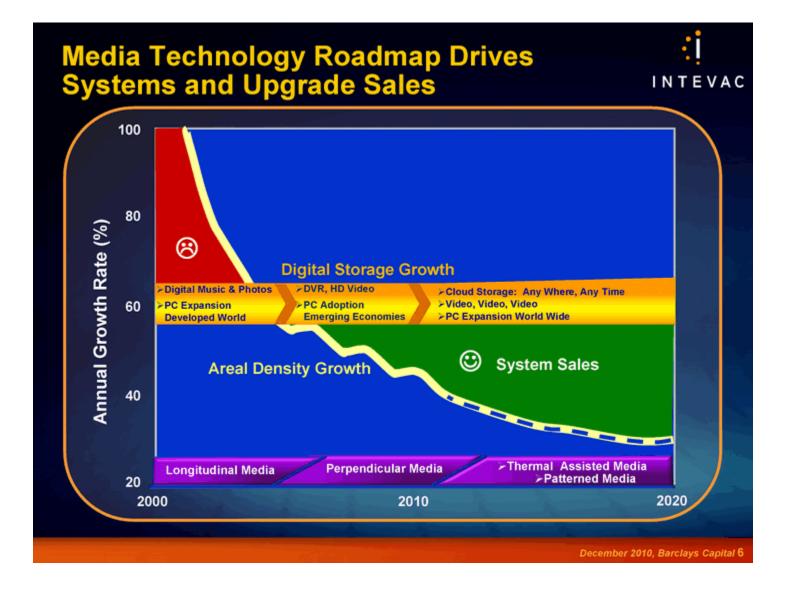
- Installed Base of 148 Systems\*
- >60 Legacy Systems Yet to be Retired

Market Share Leadership

Intevac

\* 2010 End





# **Technology System Sales and Upgrades**







### **Impact**

- New Systems Require Additional Stations
   Higher ASPs
- ~ \$ 1M Upgrade Per Installed System
  - → Installed Base of 148 Systems at Year End

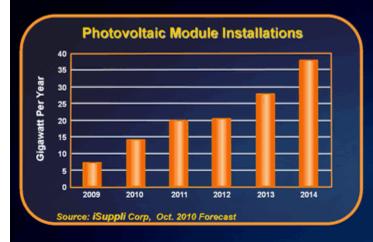
### **Patterned Media**



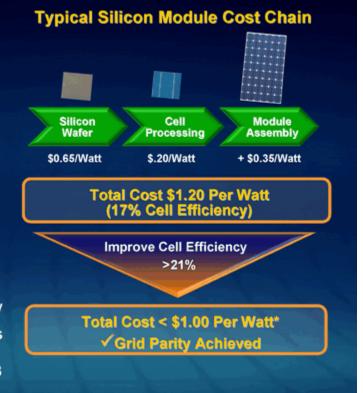
- Doubles Size of Future Served Available Market Size
- Each Installed Deposition System Will Require an Etch System

# Significant Opportunity Photovoltaic Solar Cell Market





- Large and Growing Equipment Market Opportunity
  - > \$1.5B Cell Processing Equipment 2010
  - Majority of Equipment is Non-Vacuum Today
- >85% of Market is Based Upon Silicon Cells
- Grid Parity (< \$1/Watt Module Cost) by 2013</li>
   Enables Sustainable Growth

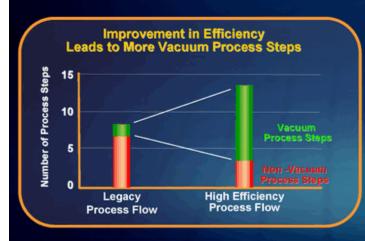


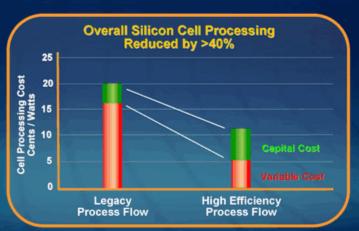
\* Absolute Cell Processing Cost Unchanged

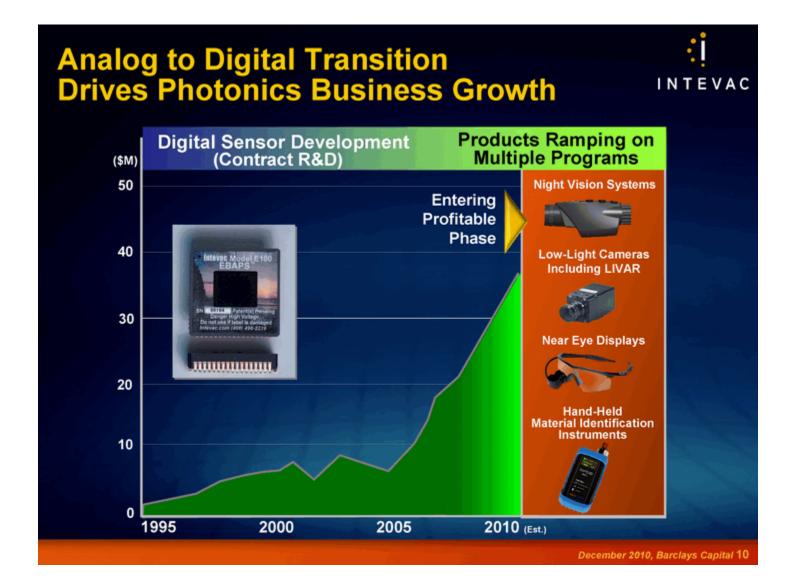
# Enabling Higher Conversion Efficiency Cells and Lower Cost Photovoltaic Modules



Efficiency Improvement Approach	Potential Vacuum Process			
Approach	Deposition	lonStepant	Etching	
Improved Light Capture	Existing + New	New	New	
Reduced Electrical Losses	New	New	New	







# 2010 Guidance and Long Term Operating Model



	2010 Guidance	Model	Achieve Model Performance on > \$250M Revenue
Revenue	\$202M -\$204M		
Gross Margin	~43%	45%	Record of Margin Expansion
Operating Expenses	~28%	< 25%	High Operating Leverage
Pre-Tax Profit	~16%	> 20%	
Free Cash Flow	~ 14%		三三十二

Free Cash Flow Defined as Net Income plus Stock Comp., Depr. & Amort. and Less CAPEX. Changes in Product Mix Will Impact Gross Margin and Pre-Tax Profit. Guidance as of 11/01/10.

s (GAP)

### **Investment Rationale** INTEVAC Served Available Market Growing to \$1Billion by 2013 **Entered Large Photovoltaic Cell** Shipped Thin Film CIGS System **Manufacturing Equipment Market** Silicon Cell Roadmaps Require **Additional Vacuum Process** Steps Entering Profitability Phase Served Annual Market Growing to Over \$500M **Technology Leader for Digital** Military Transitioning from Night Vision Analog to Digital Major Technology Production **Programs Ramping** Established Market Leader in Ongoing Need for New Capacity Strong Record of **Magnetic Media Process Systems Cash Generation Systems** Major Technology Upgrades Coming **Strong Balance Sheet** Lean Operational Model ~\$130M Cash & Investments No Debt



# INTEVAC

Barclays Capital Global Technology Conference December 2010

Kevin Fairbairn
Chief Executive Officer

Jeff Andreson
Chief Financial Officer